



Nelson McMillan
Research Fellow

Nelson McMillan is a British maritime security and geopolitical adviser based in Singapore, where he works at the intersection of defence, diplomacy, government and industry across the Indo-Pacific. His work focuses on maritime security, strategic competition, maritime domain awareness, critical undersea infrastructure, piracy, sanctions, and the implications of emerging technologies for regional security and global trade. He regularly engages governments, international organisations, industry leaders and academic institutions on issues affecting the maritime domain and Indo-Pacific stability.

Nelson represents the United Kingdom in several regional maritime security forums and has contributed to multinational initiatives that strengthen information-sharing, operational cooperation and maritime resilience across Southeast Asia. He is a frequent speaker at international conferences and executive forums, providing analysis on geopolitical risk, shipping security and regional strategic developments.

Before moving to Singapore, Nelson held senior leadership, strategy and operational roles spanning government and the private sector, including leading multinational programmes, delivering organisational transformation, and supporting complex strategic decision-making. His experience combines operational leadership with commercial strategy, offering a practical perspective on security, resilience and international cooperation.

Nelson holds a Master of Arts in International Relations from King's College London and is a Harvard Business School alumnus. His research interests include Asia-Pacific security, maritime governance, strategic competition, artificial intelligence, and the future of maritime domain awareness.

